

Mechanism

OF

Monitoring & Evaluation

Mechanism of Monitoring & Evaluation

The monitoring and evaluation processes are regarded as the most important stages of implementing the strategy; and the most important guarantee for achieving its targets. As the monitoring process is continued and include following up, analyzing the implementation of the strategy , documenting the different phases of this implementation and ensuring going through the right path towards achieving the objectives.

In this context, a sustained mechanism for monitoring and evaluation will be adopted through setting up an independent unit for monitoring and evaluation that reports to the presidency, which will be in charge of following up the implementation of the strategy, reviewing the key performance indicators and assessing the impact of the programs and projects.

Main Objective of the Monitoring and Evaluation Unit

The main objective of the unit is introducing a sustained mechanism for monitoring the implementation of the policies, programs and projects included in the strategy. This is to ensure the concordance between the sectorial and regional plans and the strategy vision, directions and strategic targets. The unit will also construct an integrated information system that is used as a tool for monitoring the achievement of key performance indicators. Also, it will play a coordination role among all the bodies responsible for the strategy implementation for ensuring the integration, cooperation and consistency in the exerted efforts. It will also responsible for solving the problems and obstacles that may appear during the implementation process. In cooperation with all the related development partners, the unit will assess the impact of the strategy implementation on the Egyptian economy competitiveness, achieving social justice, improving the Egyptians livelihood, environment protection and the impact on the next generations' rights.

Monitoring & Evaluation Unit Main Tasks

In regard to the main objective of the unit, it performs the following tasks:

1. Ensuring Accordance of the Executive Plans with Vision and Strategy

Sustainable development strategy: Egypt's 2030 vision is the general framework for planning and sustainable development in Egypt, from which all short and medium term executive plans for the next 15 years. Accordingly, the review of national, sectorial and regional executive plans according to the vision, objectives and the strategy's general policies becomes the foundation for ensuring the implementation process and achieving targeted objectives. The ministry of Planning, Monitoring and Administrative Reform, in cooperation with different ministries, is responsible for preparing development plans for medium and short terms and ensuring achieving the targeted accordance. Hence, the unit's role becomes ensuring the interconnection between different plans and the main targets of the strategy and determines the participation of these plans in achieving the key performance indicators at the published time frame.

2. Setting up an Integrated Database and Electronic System for Performance Monitoring

The unit establishes a coherent electronic system and a comprehensive database for all indicators used in the process of monitoring and evaluation. It will link this system to the integrated system of planning and monitoring prepared by the ministry of Planning, Monitoring and Administrative Reform, this is to provide an advanced tool which includes a comprehensive integrated database that is updated periodically to assist the implementation follow up process at all national, regional, domestic and sectorial levels and linking it to the quantitative objectives stated within the strategy and its executive plans, in order to identify the extent of progress achieved in the implementation operations and in key performance indicators and prepare the required reports.

The unit generalizes the system among all Ministries and government authorities to be used in following up the execution of projects and implementation plans of each ministry and authority. Through the ministry of Planning, Monitoring and Administrative Reform, the unit also undertakes the development of office and field follow up forms relevant to the implementation projects and programs emergent from the strategy. Also, it works with private sector, civil society and development partners to include their projects that are related to the strategy targets in the database to ensure the participation of all sides in implementing the strategy and achieving its targets.

3. Training and Capacity Building

The unit plays a vital role in improving competencies and developing planning capacities for the planning and monitoring departments' employees of each ministry and government authority, along with providing them with technical support in cooperation with Ministry of Planning, Monitoring and Administrative Reform. The unit prepares training programs and packages in cooperation with research and academic entities including improving the capacities of these authorities' personnel and management for preparing better implementation plans within the framework of the sustainable development strategy, also, it will do an electronic monitoring for the projects and programs of these plans according to the electronic system and the modern monitoring and evaluation forms.

4. Key Performance Indicators Data and Statistics Gathering

The unit is responsible for gathering data and statistics locally and internationally relevant to all indicators required for following up strategy implementation at all levels. The requested information and data include:

- Data and statistics concerning indicators relevant to the projects and programs stated within the executive plans (ministries and government authorities).
- Local data and statistics concerning performance indicators of executive plans objectives and the strategy's quantitative objectives (Central Agency for Public Mobilization and Statistics – Ministry of Planning, Monitoring and Administrative Reform – Ministries and government authorities – Cabinet's Information and Decision Support Center- Civil society- Business associations - Private sector representatives).

- International data and statistics concerning performance indicators (International organizations reports).
- Field surveys and polls to measure the direct impact of policies and programs on Egyptians (individuals or entities) as well as identifying their needs and priorities during this stage to be considered by the review in cooperation with Central Agency for Public Mobilization and Statistics, Cabinet's Information and Decision Support Center and Civil society organizations.

5. Review and Analysis of Performance Indicators

The unit reviews and analyses the data and statistics gathered to measure extent of actual implementation compared to performance indicators and planned targets, and identifying causes of deficiencies (if any), hence suggesting policies and mechanisms to overcome them and prevent their recurrence, as well as identifying internal and external risks threatening implementation and means of their elimination. In addition, the unit is responsible for reviewing quantitative objectives and targeted programs periodically in light of the analysis results to ensure compatibility with local, regional and international updates, and suggests, accordingly, proper mechanisms to execute any adjustments in due time.

6. Reviewing Macro Policies

Monitoring the strategy implementation requires a review of Macro Policies followed by the government to ensure its conformity with the strategy's general orientation and objectives, hence suggesting proper measures of adjustment.

7. Preparing Technical Reports Pertinent to Monitoring Implementation Operations

In light of gathered data and indicators review and analysis, and by identifying deficiencies in implementation with all accompanying risks and challenges, the unit prepares a set of periodic reports (quarterly or annually) at national and sectorial levels, including status of implementation, causes of deficiencies, challenges and risks, suggested policies, all to be brought to the attention of Cabinet council and the Parliament to be discussed prior being elevated to the presidential level.

Levels of Monitoring and Evaluation

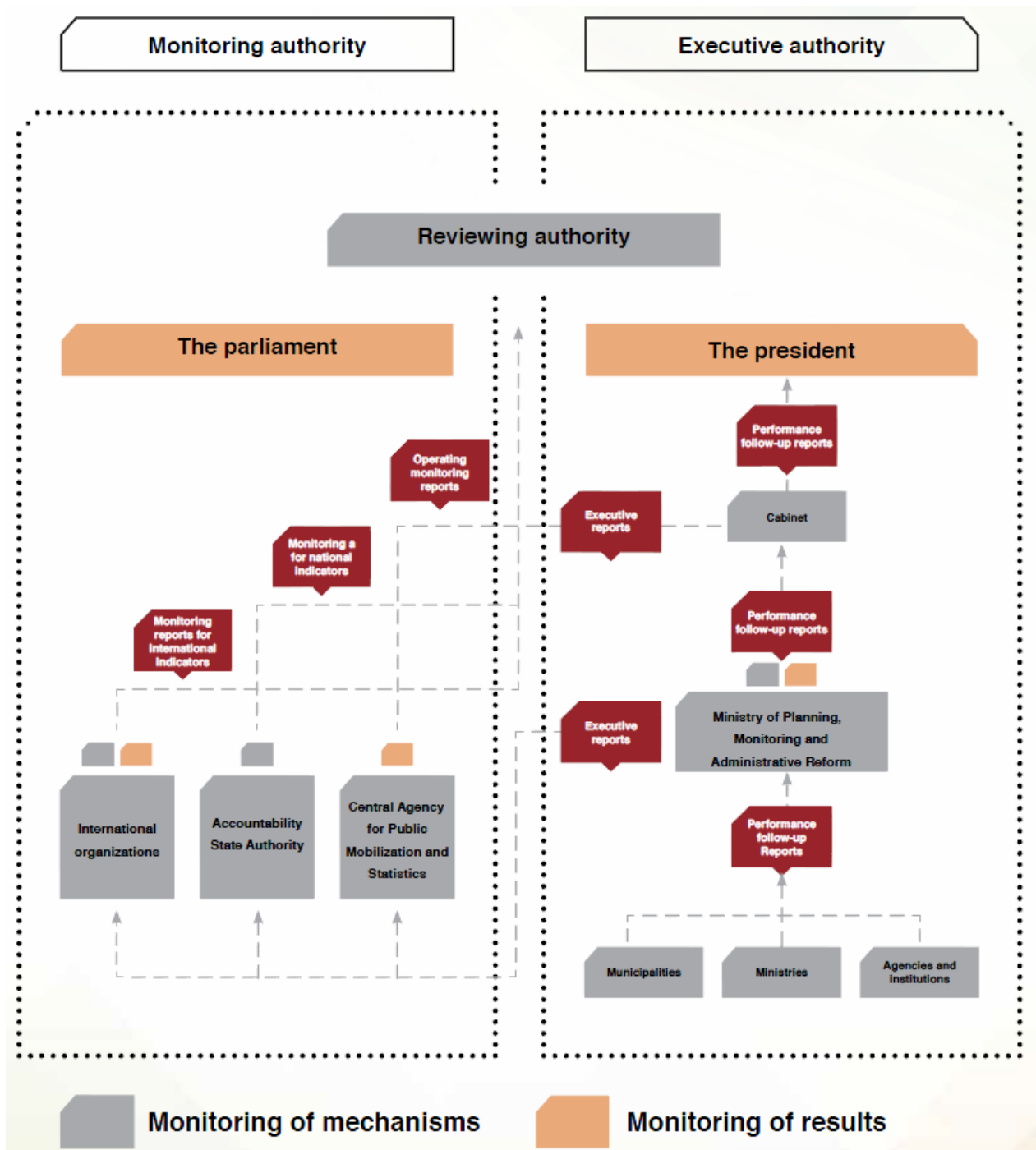
The monitoring and evaluation of the strategy implementation process works within three levels:

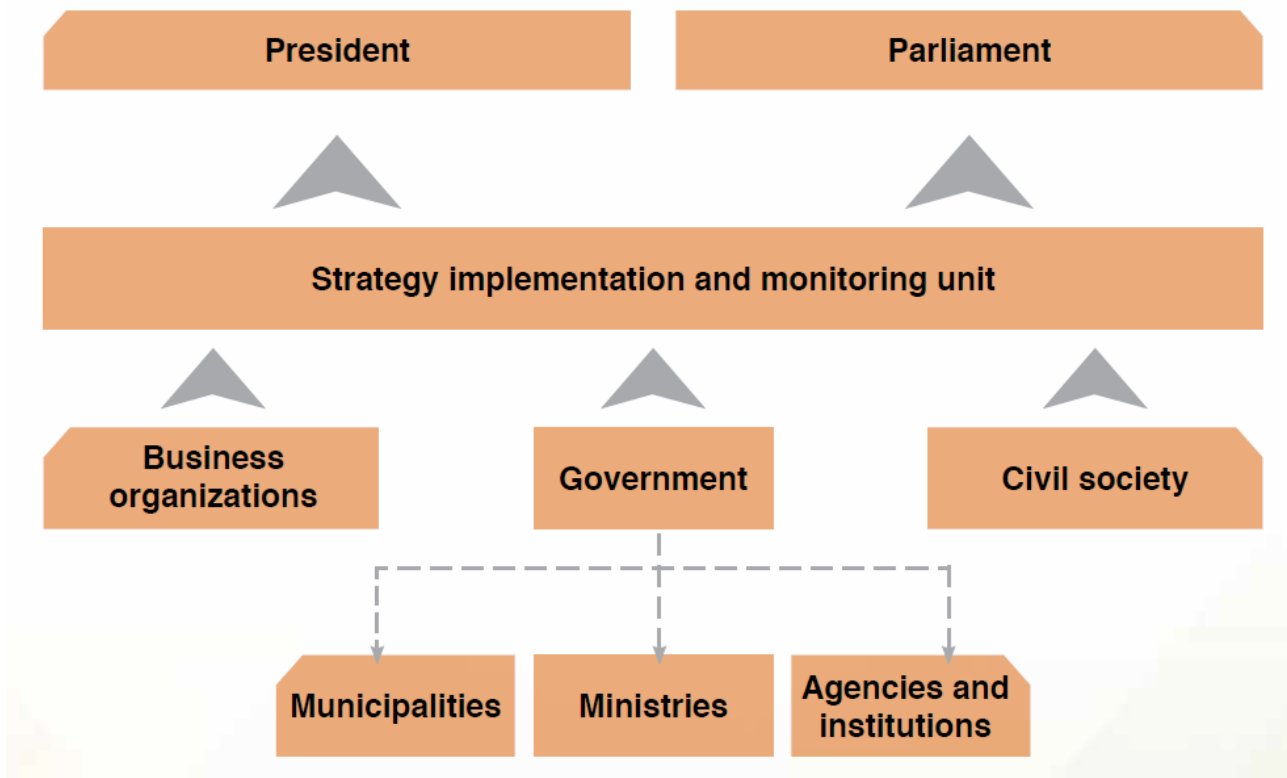
- 1) Reviewing objectives and programs of national and sectorial executive plans on the short and medium terms, ensuring its conformity with the strategy's objectives and programs. The Ministry of Planning, Monitoring and administrative Reforms takes this responsibility in cooperation with various ministries and government authorities.
- 2) Office and field review of the executive plans' projects and programs. The planning and monitoring departments within the ministries and government authorities undertake the office and field monitoring of the executive plans for each ministry and government authority for

the programs and projects task which should be done electronically to measure performance and extent of progress of execution according to the plan.

- 3) Reviewing the evolution and progression of key performance indicators used by the strategy to measure extent of progress in quantitative objectives, and the executive plans' participation in achievement.

Levels of Monitoring & Evaluation





Periodic Reports issued by the Unit:

The unit issues various periodic reports (quarterly – annually) in accordance to different levels of Monitoring and Evaluation, including:

- 1) Reporting the extent of executive plans' objectives and programs consistency with the strategy's vision and strategic objectives
- 2) Reporting the rate of progress regarding projects and programs of the implementation plans, and execution impediments
- 3) Reporting the rate of progress regarding the strategy's overall and sectorial objectives, and the rate of contribution of implementation plans to its realization.
- 4) Reporting local, regional and international risks and challenges confronting objective realization operations.
- 5) Reporting suggested policies dealing with obstacles and proceeding toward achieving objectives.

All the relevant authorities will consider these reports as a tool for monitoring, evaluating and determining the extent of progression towards achieving the strategy targets. Also, it will provide the Egyptians with the opportunity to monitor the achievements and how to benefit from it. The process of monitoring and evaluation for the sustainable development strategy: Egypt's vision 2030 is considered as a continued process depends on interconnection, integration and cooperation between

all the relevant sides in order to achieve the targets of the strategy. These sides will also cooperate for guarantee of data availability, targeting providing the citizens with better livelihood and improving the quality of public services.

It is worth noting that the M& E mechanism will contribute in facilitating the process of monitoring and evaluating the Sustainable Development Goals as well as carrying out the reports prepared by both the government and the civil society.